Allegheny Intermediate Unit 2015/2016 Program of Services Budget



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Building Partnerships for Service

Program of Services Budget 2015/2016

Introduction

The Program of Services Budget (POS) is mandated by school code and includes the areas of: curriculum development and instructional improvement; educational planning; instructional media; continuing professional education; pupil personnel; state and federal liaison; and management support services. For the Allegheny Intermediate Unit (AIU), this budget represents 2% of the agency's operation. A chart reflecting an overview of the dollar value of total budgets operated under the auspices of the AIU can be found in Section 2. More than 109 separate program budgets make up the \$149 million total. Funds from these assorted budgets cannot be combined.

The 2015/2016 POS Budget, sometimes referred to as the General Operating Budget, is developed following a series of discussions among the district superintendents and a number of top administrators at the AIU. POS Budget discussions take place at regularly scheduled regional superintendents' committee meetings, and, as appropriate, at superintendents' advisory subcommittee meetings. In the process of being formulated, and before each budget is submitted for approval to the respective school boards, the POS Budget undergoes a high level of scrutiny by those individuals in position to comment on it most objectively.

The document also is thoroughly reviewed by members of the AIU Board of Directors, who are in the unique position of being able to analyze the Budget from the perspective of a local school board member and a member of the AIU Board. After considering the recommendations from all of the participants in the review process, revisions are made and the final POS Budget is drafted and submitted to the local school boards for approval.

Because we understand the fiscal challenges facing local districts, as it has since 2008/2009, the AIU continues to incur the additional increases in the POS budget. The AIU continues its commitment to hold the line on costs while ensuring that it provides an array of services that are high quality, leading-edge and cost-effective for our member districts.

Outline of Procedure for Adoption of the 2015/2016 Program of Services Budget

- The proposed budget was presented to the Superintendents' Council (42 superintendents) and agreed upon March 17, 2015.
- The AIU Board adopted the budget at a special meeting held on March 19, 2015.
- A majority of the boards and a majority of the weighted votes (based upon pupil population) in the 42 districts must approve the POS Budget. This action should be scheduled in April, 2015.
- The budget must be submitted to the Pennsylvania Department of Education by May 1, 2015 for approval.

The AIU is a vibrant and evolving organization committed to serving the students and families in your district. Your favorable response to the 2015/2016 Program of Services Budget will enable us to maintain and sustain this commitment. Your vote is appreciated.

If you have any questions, please do not hesitate to call **Dr. Linda Hippert** (412-394-5705).

What Does the Allegheny Intermediate Unit Provide for Plum Borough School District?

Joint Programs Bring Exceptional Value and Savings

The Allegheny Intermediate Unit (AIU) is committed to providing school districts with programs and services that, through economies of scale, bring exceptional value and significant savings to support their efforts.

As a result of the joint programs and services that the AIU has offered, nearly \$5.32 million was saved for Allegheny County school districts during the past year.

Total savings achieved are a summation of a school district's participation in AIU programs such as Joint Purchasing of Commodities, Courses and Seminars, Alternative Education Programs, and Instructional Media Services.

Joint Programs	Savings
Instructional Media Services	\$17,110
Continuing Professional Education	\$17,676
Alternative Education Programs	\$1,968
Joint Purchasing	
Electricity	\$88,040
Fuel	\$21,584
Joint Purchasing Supplies	\$19,560
Total District Savings	\$165,938
2013/2014 District Allocation	\$41,787

Programs and Services Provided to Plum Borough School District

Below is a list of services provided by the Allegheny Intermediate Unit. Many of the listed services are provided at no charge, while others are available for purchase. A check mark indicates your district's participation during the 2013-2014 school year. Please visit our website (www.aiu3.net) for more information about these services.

Admin	istration	Financ	ial Services
✓	Communication Services - Act 1 Mailing Coordination	✓	School-Based ACCESS Program (SBAP)
	Communication Services - Graphic Design	✓	Special Education Transportation Services
	Communication Services - High Speed Copying and Duplication	Inform:	ational & Educational Technology
	Communication Services - Public Relations		Instructional Media Services - IMS Media Library
	Communication Services - Public Relations Role-Alike Meetings		Instructional Media Services - Integrating Media Across the Curriculum
✓	Leadership Services - Emergency Management Role-Alike		Media Coordinator Role-Alike Meetings
	Leadership Services - New Superintendent Support	✓	Technology Coordinator Role-Alike Meetings
✓	Leadership Services - School Board Seminar	✓	Technology Integration - AlleghenyCONNECT
✓	Leadership Services - Superintendent Advisory Council	✓	Technology Integration - BrightBytes Clarity tool
✓	Leadership Services - Superintendent Professional Development	✓	Technology Integration - Classroom Distance Learning Programs
	Leadership Services - Superintendent/Assistant Superintendent	✓	Technology Integration - Instructional Coach Workshops
	Commission		Technology Integration - Integrating Technology into the Curriculum
✓	Leadership Services - SuperSite		Technology Integration - KtO H.E.A.T. Online Course
✓	Legislative Policy and Advocacy		
Early C	Childhood, Family, and Community Services	-	ions & Educational Services
✓	Alternative Education Program - Community Schools East and West/RESC	✓	Special Education - Deaf/Hard of Hearing Support Program - Audiology
✓	Alternative Education Program - Detention Education System	✓	Special Education - Deaf/Hard of Hearing Support Program - Communication Access Services for Students with Hearing Loss
	Alternative Education Program - Truancy Prevention Program		Special Education - Pupil Personnel Services - Adapted Recreational
<u>✓</u>	DART (Preschool Early Intervention Services)		Educational Consultant
	Early Behavioral Intensive Intervention (EBII)		Special Education - Pupil Personnel Services - Bullying Prevention
	Early Head Start		Program
✓	Education for Children and Youth Experiencing Homelessness (ECYEH)	✓	Special Education - Pupil Personnel Services - Occupational Therapy
	FACES - Family Support Centers	✓	Special Education - Pupil Personnel Services - OT/PT Supervision and
	FACES - First Steps		Consultation
	FACES - Lincoln Park After-School Program	✓	Special Education - Pupil Personnel Services - Physical Therapy
	FACES - Project ELECT		Special Education - Pupil Personnel Services - Psychological Services
	FACES - Responsible Fatherhood Program		Special Education - Pupil Personnel Services - Social Work Services
✓	Head Start	✓	Special Education - Special Education Support Programs - AIU School- Based Autistic Support
	Keystones to Opportunity Early Literacy Program		Special Education - Special Education Support Programs - AIU School-
✓	Pre-K Counts		Based Emotional Support
	ial Services	•	Special Education - Special Education Support Programs - AIU School- Based Learning Support
✓	Business Administrator Role-Alike Meetings	✓	Special Education - Special Education Support Programs - AIU School-
✓	Data Collection and Reporting System for Special Education		Based Multi-disabilities Support
✓	Group Term Life Insurance Consortium		Special Education - Special Education Support Programs - AIU School-
✓	IDEIA Sub-Recipient Monitoring		Based Physical Support
✓	Joint Purchasing Program		Special Education - Special Education Support Programs - AIU School- Based Vocational Programs
✓	Program of Services Budget		baseu vuodilullai Filigiailis

Operati	ons & Educational Services
	Special Education - Special Education Support Programs - District-Based Learning Support
	Special Education - Special Education Support Programs - Supervisor Services
	Special Education - Special Education Support Programs -AIU School-Based Life Skills Support
	Special Education - Speech/Language Impaired Support Program
	Special Education - Speech/Language Impaired Support Program - Auditory Processing Disorders (APD) Evaluation Team
✓	Special Education - Speech/Language Impaired Support Program - Diagnostic/Consultation
	Special Education - Speech/Language Impaired Support Program - Supervisory Services/in-service
	Special Education - Speech/Language Impaired Support Program- Short Term Sub Coverage
✓	Special Education - The Mon Valley School
	Special Education - The Pathfinder School
✓	Special Education - The Sunrise School
✓	Special Education Liaison Role-Alike Meetings
Teachir	ng and Learning
✓	Professional Development - Inclusive Practices
✓	Professional Development - Low Incidence/Assistive Technology
	Professional Development - Mandated Reporter Training
✓	Professional Development - Mental Health in Schools
	Professional Development - Principal's Academy
	Professional Development - Response to Instruction and Intervention - RT
	Professional Development- PA Inspired Leadership Initiative
✓	Professional Development Services - PA Core Standards for English Language Arts (ELA)
✓	Professional Development-PA Value Added Assessment System
✓	Professional Development-Student Learning Objectives
✓	Reading Achievement Center/Reading Services - Adolescent Literacy Institute
✓	Reading Achievement Center/Reading Services - Cultivating Comprehension in the Classroom I
✓	Reading Achievement Center/Reading Services - Cultivating Comprehension in the Classroom II
✓	Reading Achievement Center/Reading Services - Curriculum Mapping/Writing
	Reading Achievement Center/Reading Services - Customized Reading Support
	Reading Achievement Center/Reading Services - K-3 Apprenticeship Model

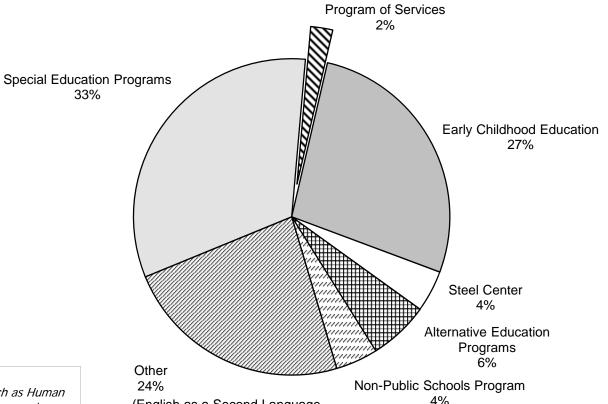
Teaching and Learning

✓	Reading Achievement Center/Reading Services - Keystone Exams in Composition and Literature
	Reading Achievement Center/Reading Services - Language Essentials for Teachers of Reading and Spelling (LETRS)
	Reading Achievement Center/Reading Services - PA Keystones to Opportunity
✓	Reading Achievement Center/Reading Services - Teaching Writing
✓	Reading Achievement Center/Reading Servicse - ELA Symposium
✓	STEAM Grants
✓	Tablets in Education (Kindles)
	Teacher Empowerment Grant Cohort I
✓	Teacher Evaluation
✓	Waterfront Learning

General Overview of AIU Budgets

2013/2014 Budgets as of June 30, 2014

Comparative Analysis of Program of Services Budget to Total AIU Combined Budgets Including Steel Center * \$169,250,121 **



^{*} Internal services budgets such as Human Resources and Business Office are not included in this summary, as those costs are allocated to other programs.

^{**} Actual revenue received as of 6/30/2014 was \$159,795,033 +/-.

⁽English as a Second Language, Adult Basic Education, Math Science Collaborative, Reading Achievement, Center for Creativity, etc.)

Allegheny Intermediate Unit Program of Services 2015-2016

Summary of Revenue and Expenditures

	Description	Actual 2013-2014	Approved Budget 2014-2015	Proposed Budget 2015-2016
Davanua				
Revenue				
	District Allocation (Withholding from State Subsidy)*	1,764,150	1,764,150	1,764,150
	Retirement and Social Security - State Share	202,707	262,672	301,654
	IU Core Funding - (formerly Operating & Capital)	356,424	356,424	356,424
	Shared Costs for Instructional Media Services	195,000	195,000	195,000
	Grants and Miscellaneous Revenue	0	0	113,200
	Interest, Fees from Indirect Costs, Results of Int Service Op, as needed Gen. Fund	g gxgxgxgxgxgxgxgxgxgxgxgxgxgxgxgxgxgxg	1,510,317	1,275,470
	Total Revenue	3,538,144	4,088,563	4,005,898
Expenditures				
	Board/Administrative Services	529,510	646,600	603,484
	Organizational Leadership and Development	323,107	400,608	395,720
	Pupil Personnel Services	285,559	305,479	204,035
	Teaching and Learning	1,442,902	1,603,786	1,669,434
	Educational Technology	880,404	1,043,912	1,040,931
	State and Federal Liaison	76,661	88,178	92,294
	Total Expenditures - By Program	3,538,144	4,088,563	4,005,898

^{*}Remained constant since 2008-2009

Allegheny Intermediate Unit Program of Services 2015-2016

Five Year Revenue History as Budgeted

Description	2011/2012	2012/2013	2013/2014	2014-2015	Proposed 2015-2016
District Allocation (Withholding from State Subsidy)*	1,764,150	1,764,150	1,764,150	1,764,150	1,764,150
Retirement and Social Security - State Share	144,865	187,488	186,215	262,672	301,654
IU Core Funding - (formely Operating & Capital)	349,956	356,424	356,424	356,424	356,424
Shared Costs for Instructional Media Services	195,000	195,000	195,000	195,000	195,000
Grants and Miscellaneous Revenue	0	0	0	0	113,200
Interest, Fees from Indirect Costs, Results of Int Service Op, as needed Gen. Fund	1,361,404	1,304,341	1,307,239	1,510,317	1,275,470
Total Revenue	3,815,375	3,807,403	3,809,028	4,088,563	4,005,898
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^{*}Remained constant since 2008-2009

Building Partnerships for Service

Questions and Answers About the Allegheny Intermediate Unit and its Program of Services Budget

1. What are intermediate units?

Intermediate units are regional educational service agencies. Created by the Pennsylvania state legislature in 1970, they represent the middle level of the three-level system in Pennsylvania for the delivery of educational services, between the state Department of Education and the local school districts.

2. How many intermediate units are there in Pennsylvania?

There are 29 intermediate units in Pennsylvania. Together they encompass the 500 public school districts in the state.

3. Which school districts are served by the Allegheny Intermediate Unit (AIU)?

The AIU serves all of the school districts in Allegheny County outside of the City of Pittsburgh. The total number of school districts is 42, serving about 112,889 students in public schools. The AIU's service area contains more school districts than any other intermediate unit in the state.

4. What is the role of intermediate units in relation to school districts?

Education remains a responsibility of the state. The Pennsylvania state government, through the United States Constitution, originally created school districts to administer, supervise, and operate public schools to educate students on a local level.

In 1970, the state legislature established intermediate units as regional consortia to collaborate with school districts, provide certain vital and specialized support services for students, and make the state system of education more equitable. Intermediate units were created to support and assist local school districts, not to replace or duplicate the basic responsibilities delegated to school districts by the state.

5. Why were intermediate units created?

The state legislature created intermediate units to assist in providing each child with equal access to a quality education. School districts in a region may vary widely in their access to the finances and resources necessary to enable all of their children to receive an appropriate education. Wealth of a district may change over time varying the resources available to meet its needs. Therefore, in the spirit of collaboration, the intermediate unit works to pool the resources of school districts so that all students in the region benefit despite the shifting financial base of the local district. The intermediate unit acts as a catalyst for cooperative ventures.

6. How does the AIU assist in enabling children to have equal access to educational opportunity?

In partnership with member school districts, the AIU helps to ensure an equitable education for all students in three basic ways:

- a. By providing significant economies of scale as a consortium in purchasing essential products and services for individual school districts;
- b. By having the experienced staff to provide expertise and certain vital, specialized support services that school districts may not have or may have difficulty in providing; and
- c. By allowing school districts to use subsequent cost savings realized (including time and effort saved) to stabilize their tax bases and make greater direct investments toward their instructional needs.
- 7. Why is the AIU considered to be a valuable regional asset?

The AIU has been a partner with local school districts for more than forty years. With over 109 different programs, the AIU has assembled a highly diversified and competent staff to support the wide range of local school districts in Allegheny County. As members of a regional educational service agency, the AIU staff has both a national and state perspective and a well-established network upon which to draw ideas and resources to assist local districts. In addition, its knowledge of this region, its leaders, and the operation of its school districts have made it sensitive to local educational and economic issues in providing valuable assistance and services.

Building Partnerships for Service

Overall, the AIU represents a form of insurance to any local school district in the event that it has a need that it cannot meet for itself. It is a ready resource that has proven over the years to be reliable and credible in finding ways to meet the wide range of needs of local districts. The agency also serves as a bridge to economic development and other not-for-profit agencies.

8. What direct services does the AIU provide for local school districts from its general operating budget?

Each intermediate unit collaborates with local school districts to provide services at their discretion within a state-mandated framework. The original state-mandated services that each intermediate unit must provide from its general operating budget are:

- curriculum development and instructional improvement;
- educational planning;
- instructional media:
- continuing professional education;
- pupil personnel;
- state and federal liaison; and
- management support.

The AIU's general operating budget, which is called the Program of Services Budget, outlines the expenditure and revenue plan to support, coordinate, and operate the specific programs and services associated with the above mentioned framework. The state subsidy allocated to the AIU on behalf of the local school districts enables each district to participate in and access the services within this framework.

A detailed description of these specific programs and services can be found in the AIU's *Services Guide*.

9. What other AIU services are available to the districts?

The administrative section of the Program of Services Budget provides the resources to supervise and direct more than 109 programs, funded with any combination of federal, state, local, and private funds, for student and district needs and the various collaborative efforts now in effect. Such programs as

Special Education and English as a Second Language are largely funded by school districts on a contractual basis. Revenues from these programs cannot be combined.

10. How is the AIU's Program of Services Budget funded?

Revenue for the mandated Program of Services is generated from district allocations from state revenue, other state subsidies, and indirect revenue sources, such as interest, fees for service, and the previous year's fund balance.

11. How much is allocated for these services?

The state calculates and appropriates for each school district an annual amount in direct relation to the district's financial resources.

12. How is the allocation from each district made to the AIU?

Each school district's allocation to support the Program of Services Budget is made through a state system of allocation as described above. The state withholds this allocation from each district's Basic Education Subsidy (BES) and forwards these funds directly to the AIU to support the Program of Services. Information on this subject can be found on page 34.

13. Are district allocations in the Program of Services Budget used to support other AIU programs?

No. They only support the state-mandated program of services as described in question eight. Other AIU revenues are used to support the Program of Services.

- **14.** Can revenue from the Program of Services Budget be transferred to other programs outside of the program of services and vice versa?
- No. Transfers of revenue are not permitted.

Building Partnerships for Service

15. How is the Program of Services Budget developed?

Each of the program leaders in the AIU associated with the Program of Services Budget develops his/her section of the budget, based on input from each program's particular advisory committee of superintendents. Suggestions from the AIU Executive Director, resulting from the input of various agencies representing the needs of school districts, are also taken into consideration. Then, the composite program budget is discussed and reviewed by the Superintendents' Finance Committee and the 42-member Superintendents' Council as a whole.

16. Who approves the Program of Services Budget?

Superintendents from the 42 school districts reach concurrence on the budget, at the January, February or March superintendents' meeting. Then, the budget is presented to the AIU Board of Directors for its review and approval. Finally, after reviewing the budget, each local school board takes official action by voting on the budget at a public meeting in its district during March or April. The approved budget is then forwarded, by May 1, to the Pennsylvania Department of Education for the upcoming fiscal year beginning July 1. The state-approved budget document establishes the revenue to be allocated to the AIU from the state budget.

17. Why is the Program of Services Budget the only AIU budget reviewed and voted on by the local boards?

State legislation does not require local board review and approval for any other IU budget. However, the budgets for other AIU programs are carefully developed and are subject to review and approval by their respective funding sources and the AIU Board.

Building Partnerships for Service

Program Descriptions and Staff Profiles

Board/Administrative Services

<u>Staff:</u> Executive Director (.95 FTE) Executive Assistant (1.00 FTE)

The Allegheny Intermediate Unit (AIU) is an educational service agency supporting schools, families, and communities. We model and promote effective research-based practices in teaching and learning. Through partnerships and collaborative leadership, we provide instruction and services that meet the needs of our diverse community of learners.

A major focus of the Intermediate Unit is to assist school districts in improving student achievement and finding ways to engage learners using innovative, high-quality techniques. The AIU supports initiatives on behalf of the public schools in Allegheny County and the region. We foster partnerships and alliances with other agencies and schools beyond Allegheny County to establish and nurture interagency collaboration that results in the sharing of resources and the provision of cost-effective, consortium-based services. AIU consortium activities promote the most effective use of tax dollars through economies of scale. The AIU is recognized as a center for resource sharing and information.

The executive director convenes monthly meetings for the 42 Allegheny County school superintendents which serve as a regular forum to discuss current educational topics, share successes, identify best practices, and develop regional solutions through mutual problem solving. These meetings aim to provide regional and state perspectives for improving education across Allegheny County through ongoing communication, sharing of information, and generating ideas.

In addition, this office oversees the administration of all other AIU programs and services offered through the divisions: Early Childhood, Family and Community Services; Finance Services; Information and Educational Technology; Operations and Educational Services; Organizational Leadership and Development; and Teaching and Learning. As of January 2015, there were over 109 separate budgets totaling over \$149 million flowing through the AIU for which this office is accountable.

The Administrative Services section of the Program of Services Budget includes salaries and benefits for the executive director and an executive assistant. The budget includes expenses, material and equipment for all AIU Board functions and superintendents' meetings and other meetings associated with the above mentioned activities.

Please see page 21 for the detailed budget information about this program.

Linda B. Hippert, Ed.D. Executive Director (412) 394-5705

Building Partnerships for Service

Program Descriptions and Staff Profiles

Organizational Leadership and Development (Management Services)

<u>Staff:</u> Assistant Executive Director (1.00 FTE) Executive Assistant (1.00 FTE)

The Organizational Leadership and Development Division provides districts with a variety of leadership services including conferences and professional development programs for board members and superintendents, and emergency management services. The division plans and facilitates the annual Superintendents' Professional Development Program, the annual AIU Convention, and the School Board Presidents' Appreciation event.

The program staff is responsible for collecting and disseminating information to superintendents on a variety of topics and serves as a clearinghouse for current issues impacting districts. Additionally, the division coordinates the monthly Superintendents' Advisory Council meetings, hosts Role-Alike meetings for district Emergency Management staff and Public Relations staff, and assists districts with the commission process.

While the Program of Services Budget supports these areas, a fee is charged for some events.

Please see page 23 for the detailed budget information about this program.

Vacant
Assistant Executive Director
Organizational Leadership and Development
(412) 394-5956

Building Partnerships for Service

Program Descriptions and Staff Profiles

Pupil Personnel Services

<u>Staff:</u> Assistant Executive Director (.50 FTE) Administrative Support (1.00 FTE)

Certified professionals in the AIU Pupil Personnel Program support school districts in maximizing the educational experience of all students. All department members have extensive experience working with students, families, and school staff in areas that have an impact on student learning.

School districts contact Pupil Personnel Services when they need:

- Psychological, educational, and behavioral assessments;
- Evaluation and consultation on students with low incidence disabilities;
- Psychological and social work intervention including counseling and family consultations; and
- Occupational and physical therapy
- Crisis Intervention Team

Department staff is committed to working with school districts to provide high quality services that will enhance the school experience for all students, families, and staff.

Services Provided by Pupil Personnel Services

■ Psychological Services
Special Education eligibility
Multi-disciplinary Evaluations
Group and Individual Counseling
Consultative Services with Staff and Administration
Consultative Services with Pre-referral and Response to Intervention Teams

- Social Worker Services

 Individual and group counseling
 Intervention services for students and families
 Consultation Services for Conflict Resolution
 Grief and Bereavement
 Case management
- Surrogate Parent Program
 Crisis Team
- Occupational Therapy/Physical Therapy (OT/PT)
 Implementation of OT/PT services
 Coordination and oversight and supervision of contracted services
 Evaluation and IEP development
 Training programs for school district staff
- Adapted Recreational Educational Consultation
- Equitable Participation
- Crisis Intervention Management
- Continuous and On-going Professional Development for Contracted Service Providers
- Student Groups
 Social Skills
 Problem Solving
- OLWEUS Bullying Prevention Training
- Certified Behavior Support Specialist Functional Behavior Assessment Positive Behavioral Support Plans

While the Program of Services Budget supports these areas, some services are provided for a fee.

Please see page 25 for the detailed budget information about this program.

Pupil Personnel Services (412) 394-5838

Building Partnerships for Service

Program Descriptions and Staff Profiles

Teaching and Learning (Staff Development Services)

<u>Staff:</u> Assistant Executive Director (1.00 FTE)

Curriculum & Professional Development Coordinators (7.80 FTE)

Executive Assistant (1.00 FTE) Administrative Support (.50 FTE)

The Teaching and Learning division is committed to providing districts with the tools necessary to support the achievement of all learners. Services and resources are available to support instructional leadership, curriculum development, utilization of assessment data, implementation of effective instructional practices and educator effectiveness. A continuum of assistance includes consultation, professional development, planning, coaching and facilitation of major initiatives. Activities of the department fall within the following general domains to support sustained professional learning:

- PA Core Standards
- Comprehensive planning process and school improvement
- Analysis of assessment data to inform instruction
- Curriculum alignment and instructional implications
- Principal, teacher, and specialist evaluation
- Liaison for State and Federal initiatives and programs
- Content deepening for teachers and administrators
- Role specific networking for curriculum directors; principals; reading, math and social studies teachers; and instructional coaches
- PSSA, Keystone Exams, Project Based Assessment and Classroom Diagnostic Tools
- School and District Performance Profiles

Teaching and Learning staff provide essential information, tools and training to support all districts within the AIU. These services include implementation of PDE or locally developed initiatives. Sample topics may include using data analysis tools to inform instruction, utilizing the Standards Aligned System portal, teaching in a standards aligned system or identifying research based practices in reading, mathematics and science programs. In addition, staff is responsive to district needs and can provide customized services, as requested, in most areas of curriculum, instruction and assessment.

Teaching and Learning personnel work collaboratively with district staff to promote high quality instructional practices, and to generate effective solutions for the complexities faced by districts balancing limited resources with increased accountability demands.

Please see page 27 for the detailed budget information about this program.

Rosanne Javorsky
Assistant Executive Director
Teaching and Learning
(412) 394-5792

Building Partnerships for Service

Program Descriptions and Staff Profiles

Educational Technology Services (Instructional Media Services)

Staff:

Chief Technology Officer (.10 FTE)

Instructional Media Services Coordinator (1.00 FTE)

Curriculum and Technology Coordinator (1.00 FTE)

Program Director, AlleghenyCONNECT (1.00 FTE)

Executive Assistant (.10 FTE)

The Educational Technology Program is committed to providing districts the tools necessary to incorporate technology effectively into their curriculum. The services provided include:

- Digital resource library including streaming video, audio and images:
- Professional development related to the integration of digital media:
- Copyright-free music downloads;
- AlleghenyCONNECT management;
- · Videoconferencing resources;
- Instructional coaching:
- Tablet integration;
- Organization of role-alike meetings for media coordinators, librarians, as well as instructional and technology coaches;
- Learning Management System (LMS) training and support;
- Web 2.0 Support;
- Flipped learning;
- · One-to-one and Bring Your Own Tablet (BYOT) initiative support and consultation: and
- CD/DVD Duplication.

Because visual learning continues to be one of the primary ways in which people gain and retain information, the Allegheny Intermediate

Unit's media library offers a large collection of digital streaming media that is utilized in the areas of professional development and curriculum delivery in the classroom. The media is correlated by subject area, grade level and state academic standards. The IMS media collection is updated continually with new media that is acquired from various distributors. Educational Technology provides classroom videoconferencing in support of distance learning and connected learning opportunities for our students. This allows teachers and students across the county to enhance the learning process with distance learning opportunities offered via AlleghenyCONNECT, the regional wide-area education network.

Educational Technology provides tools, training and support to all districts within the AIU to assist in areas such as integrating media across the curriculum, distance learning and connect learning opportunities as well as development of regionally-produced programs with districts and educational community partners.

The Educational Technology Program also offers a wide variety of consultative services to support district educators' efforts to incorporate highquality, cost-effective technologies across all curriculum areas.

To obtain more information, or to schedule training, please contact the Instructional and Educational Technology (IET) Help Desk at 412-394-5900.

Please see page 29 for the detailed budget information about this program.

Jon Amelio **Chief Technology Officer** (412) 394-5710

Jana Baxter **Instructional Media Services Coordinator** (412) 394-4602

Kevin Conner Curriculum and Technology Coordinator (412) 394-5760

Tim Devlin Program Director, AlleghenyCONNECT (412) 394-4533

Building Partnerships for Service

Program Descriptions and Staff Profiles

State and Federal Liaison Services

<u>Staff:</u> Executive Director (.05 FTE) Legislative Advocate (.50 FTE)

The program is responsible for providing government liaison services on behalf of the Allegheny Intermediate Unit and the 42 school districts it serves. The primary functions of the program include meeting, interacting and developing relationships with PDE personnel and federal and state legislators to educate and advocate for issues affecting school districts that the Allegheny Intermediate Unit serves.

Appropriations include maintaining a legislative liaison and activities that effectively advocate for the 42 school districts in Allegheny County.

Please see page 31 for the detailed budget information about this program.

Linda B. Hippert, Ed.D. Executive Director (412) 394-5705

Jamie Baxter Director of Legislative Policy and Advocacy (412) 394-4966

Board/Administrative Services

Budget Detail and Program Objectives:

- To provide leadership, coordination, and consulting services on educational and management service matters to the Allegheny County school districts;
- To generate savings and cost effectiveness for districts through consortium activities that take advantage of economies of scale;
- To manage nearly 109 programs of the AIU, employing more than 1,800 full and part-time staff members and the management of over \$149 million of revenue;
- To serve as a resource to other educational agencies and associations in the region and Commonwealth; and
- To promote public education in the region through interagency sharing, cooperation, and collaboration.

Expenditures - Board/Administrative Services

Accounting	Code		Actual	Budget	Proposed Budget
Function	Object	Object Description	2013/2014	2014-2015	2015-2016
		Board Services			
2310	151	Off/Clerical Reg Salaries	26,128	37,748	30,720
2310	211	Medical Insurance	7,704	12,168	8,540
2310	213	Life Insurance	416	560	640
2310	220	Social Security Contributions	1,944	2,907	2,351
2310	230	Retirement Contributions	4,424	8,132	7,939
2310	250	Unemployment Compensation	44	90	75
2310	260	Workers' Compensation	157	285	231
2310	281	Retiree Health Insurance Expense	0	0	625
2310	290	Other Employee Benefits	330	4,950	688
2310	320	Professional Educ Services	(746)	0	0
2310	324	Pro Educ Svc-Emp Train.	0	0	5,500
2310	390	Other Purch Prof/Tech Svc	1,536	12,500	3,000
2310	520	Insurance - General	100	500	500
2310	540	Advertising	0	0	600
2310	580	Travel	39,837	30,000	20,000
2310	610	General Supplies	1,199	1,450	1,450
2310	630	Food	7,563	8,225	4,600
2310	640	Books and Periodicals	25	0	0
		Total - Board Services	90,661	119,515	87,459
		Office of the Executive Director			
2220	140		470.000	470.007	400 400
2360	110	Official/Admin Salaries	172,900	178,087	183,430
2360	150	Office/Clerical Salaries	28,167	37,748	27,719
2360	153	Overtime/Temp Services	286	07.474	0
2360	211	Medical Insurance	21,897	27,174	22,311
2360	213	Life Insurance	3,164	3,536	3,644

Expenditures - Board/Administrative Services, continued

Accounting Code			Actual	Budget	Proposed Budget
Function	Object	Object Description	2013/2014	2014-2015	2015-2016
2360	220	Social Security Contributions	11,517	16,492	16,153
2360	230	Retirement Contributions	34,089	46,135	54,561
2360	240	Tuition Reimbursement	0	500	500
2360	250	Unemployment Compensation	130	166	131
2360	260	Workers' Compensation	1,287	1,617	1,584
2360	281	Retiree Health Insurance Expense			1,875
2360	290	Other Employee Benefits	3,180	7,800	3,538
2360	324	Prof Educ Svc-Emp Train.	0		3,000
2360	330	Other Professional Services	6,226	7,000	7,000
2360	390	Other Purch Prof/Tech Svc	6,500	25,000	25,000
2360	391	Internal Operations	41,000	42,230	42,230
2360	397	Communication Services Allocation	26,400	27,200	27,200
2360	430	Repairs and Maintenance Svc	182	1,500	0
2360	434	Repairs/Maint-Printers	0	0	1,000
2360	530	Communications	2,359	3,900	0
2360	540	Advertising	812	600	0
2360	550	Printing and Binding	22,326	31,000	26,000
2360	580	Travel	14,482	18,000	15,000
2360	610	General Supplies	1,275	3,150	3,150
2360	630	Food	3,956	7,000	4,000
2360	640	Books and Periodicals	306	1,000	750
2360	758	Technology Equip Original	0	1,500	0
2360	768	Technology Equip Replacement	989	1,500	2,500
2360	810	Dues and Fees	13,284	14,000	14,000
		Total - Office of the Executive Director	416,714	503,835	486,276
		Operation and Maintenance of Plant Services			
2600	443	Rent Cap Sub IU Leases St	21,835	22,950	0
2600	490	Other Purchased Property	21,033	22,930	25,949
2600	520	Insurance - General	300	300	300
2600	530	Communications	0	0	3,500
2000	330	Total - Operation and Maintenance of Plant Services	22,135	23,250	29,749
			•	.	
		Grand Total - Board/Administrative Services	529,510	646,600	603,484

Organizational Leadership and Development

Budget Detail and Program Objectives:

- To provide districts with information and data to be used in the development and preparation of district budgets and compensation programs;
- To provide workshops and seminars in management/leadership skills for administrators;
- To provide seminars and meetings for local board members;
- To serve as a liaison with educational organizations; and
- To provide districts with information about emerging trends.

Expenditures - Organizational Leadership and Development

Accounting Code		Zational Leadership and Development	Actual	Budget	Proposed Budget
Function	Object	Object Description	2013/2014	2014-2015	2015-2016
		Operation and Maintenance of Plant Services			
2600	441	Rental of Land/Buildings	12,760	13,420	0
	490		12,760	13,420	4.025
2600		Other Purchased Property	· ·	400	4,925 400
2600	520	Insurance - General	400	400	
2600	530	Communications Total Operation and Maintenance of Plant Services	1,820 14,980	3,000 16,820	2,500 7,825
		Total Operation and Maintenance of Flant Services	14,300	10,020	7,825
		Organizational Leadership and Development			
2860	110	Official/Admin Salaries	126,748	130,730	130,730
2860	150	Office/Clerical Salaries	24,328	48,849	50,263
2860	211	Medical Insurance	24,035	32,272	35,369
2860	213	Life Insurance	2,309	3,582	3,613
2860	220	Social Security Contributions	10,960	13,738	13,846
2860	230	Retirement Contributions	25,737	38,430	46,769
2860	240	Tuition Reimbursement	2,450	1,000	1,000
2860	250	Unemployment Compensation	131	170	180
2860	260	Workers' Compensation	949	1,437	1,448
2860	281	Retiree Health Insurance Expense	0	, 0	2,500
2860	290	Other Employee Benefits	3,000	3,000	3,000
2860	320	Professional Educ Service	33,173	46,365	40,000
2860	324	Prof Educ Svc-Emp Train	0	´ o l	1,000
2860	330	Other Professional Services	0	0	0
2860	390	Other Purch Prof/Tech Svc		0	0
2860	391	Internal Operations	24,577	25,315	24,577

Expenditures - Organizational Leadership and Development, continued

Accounting		lional Leadership and Development, continued	Actual	Budget	Proposed Budget
Function		Object Description	2013/2014	2014-2015	2015-2016
I diletion	Object	Object Description	2013/2014	2017-2019	2019 2010
2860	397	Communication Services Allocation	3,300	3,400	3,300
2860	434	Repairs/Maint-Printers	111	1,400	1,400
2860	550	Printing and Binding	6,439	5,700	5,500
2860	580	Travel	4,006	10,800	9,800
2860	610	General Supplies	4,530	5,000	5,000
2860	630	Food	7,530	6,000	3,000
2860	640	Books and Periodicals	2,880	2,100	1,800
2860	758	Technology Equip Original	0	1,600	0
2860	768	Technology Equip Replacement	0	1,600	2,500
2860	810	Dues and Fees	934	1,300	1,300
		Total Organizational Leadership and Development	308,127	383,788	387,895
		Grand Total - Org. Leadership and Development	323,107	400,608	395,720

Pupil Personnel Services

Budget Detail and Program Objectives:

- To provide the 42 school districts in Allegheny County with leadership and services in the area of pupil personnel services;
- To provide psycho-educational assessments, parent conferences, and teacher consultation for referrals from school districts;
- To provide social work intervention by means of counseling students and connecting families with community agencies;
- To provide workshops and consultation in areas of educational interventions, students at risk, compliance with State and Federal regulations, child abuse, and child neglect; and
- To provide services, information and trainings that promote mentally healthy schools as well as networking opportunities for students, parents, school districts, and community agencies.

Expenditures - Pupil Personnel Services

Accounting	Code		Actual	Budget	Proposed Budget
Function	Object	Object Description	2013/2014	2014-2015	2015-2016
		Deviabala sinal Comings			
0440	404	Psychological Services		50.400	50.004
2140	131	Prof Other Salaries Reg	57,457	59,182	58,364
2140		Office/Clerical Salaries	27,810	30,065	30,204
2140	211	Medical Insurance	13,863	14,820	27,514
2140	213	Life Insurance	1,297	1,963	1,586
2140	220	Social Security Contributions	6,455	6,827	6,775
2140	230	Retirement Contributions	14,436	19,099	22,886
2140	250	Unemployment Compensation	131	128	135
2140	260	Workers' Compensation	510	714	709
2140	281	Retiree Health Insurance Expense	0	0	1,875
2140	290	Other Employee Benefits	0	0	1,500
2140	330	Other Professional Services	0	2,500	0
2140	391	Internal Operations	29,321	30,601	29,321
2140	395	Purch Ser-Training/Tech	600	0	0
2140	397	Communication Services Allocation	1,133	1,167	1,133
2140	430	Repairs & Maintenance Svc	0	0	0
2140	434	Repairs/Maint-Printers	0	250	250
2140	550	Printing and Binding	3,170	5,000	4,000
2140	580	Travel	40	1,800	500
2140	610	General Supplies	11,889	12,000	500
2140	630	Food	0	1,000	500
2140	810	Dues and Fees	150	150	150
		Total - Psychological Services	168,262	187,266	187,902

Expenditures - Pupil Personnel Services, continued

Accounting		Personnei Services, continued	Actual	Budget	Proposed Budget
Function		Object Description	2013/2014	2014-2015	2015-2016
		Psychological Testing Services			
2142	330	Other Professional Services	89,765	89,765	0
		Total Psychological Testing Services	89,765	89,765	0
2600 2600 2600	490 520 530	Operation and Maintenance of Plant Services Other Purchased Property Insurance - General Communications Total - Operation and Maintenance of Plant Services	23,760 1,500 2,272 27,532	24,948 1,500 2,000 28,448	13,133 1,000 2,000 16,133
1		Grand Total - Pupil Personnel Services	285,559	305,479	204,035

Teaching and Learning

Budget Detail and Program Objectives:

- To develop, facilitate, and provide ongoing professional development as a means to promote increased learning;
- To build individual and organizational capacity to implement high quality practices in teaching and learning;
- To create and set standards for successful collaborative relationships by providing services and resources to educators; and
- To develop high quality, cost-effective, solution-oriented processes and services to serve the needs of students and teachers.

Expenditures - Teaching and Learning

Accounting Code			Actual	Budget	Proposed Budget
Function	Object	Object Description	2013/2014	2014-2015	2015-2016
		Instruction and Curriculum Development			
2260	111	Regular Admin Salaries	133,043	137,037	141,150
2260	121	Professional Ed Salary	638,656	694,964	699,088
2260	150	Office/Clerical Salaries	64,653	66,568	62,169
2260	151	Off/Clerical Reg Salaries	2,898	0	0
2260	211	Medical Insurance	141,799	167,056	159,347
2260	213	Life Insurance	13,079	19,292	19,286
2260	220	Social Security Contributions	62,165	68,741	69,034
2260	230	Retirement Contributions	140,667	192,294	233,182
2260	240	Tuition Reimbursement	(774)	10,000	18,900
2260	250	Unemployment Compensation	895	935	926
2260	260	Workers' Compensation	5,116	7,189	7,219
2260	281	Retiree Health Insurance Expense	0	0	13,750
2260	290	Other Employee Benefits	12,471	14,000	14,000
2260	530	Communications	27	0	0
		Total - Instruction and Curriculum Development	1,214,695	1,378,076	1,438,051
		Instructional Staff Professional Development			
2270	151	Off/Clerical Reg Salaries	144	0	0
2270	220	Social Security Contributions	10	0	
2270	230	Retirement Contributions	24	0	
2270	260	Worker's Compensation	6	0	
2270	320	Professional Educ Service		5,000	Ĭ
2270	324	Prof Educ Svc-Emp Train.		5,000	2,500
2270	391	Internal Operations	114,470	97,000	114,470
2270	396	Staff Development	300	37,000 ∩	114,470
2270	397	Communication Services Allocation	5,000	0	5,000
2270	434	Repairs/Maint-Printers	0,000	1,000	1,000
2210	707	Tropand/Maint Fillion		1,000	1,000

Expenditures - Teaching and Learning, continued

Expenditures - Teaching and Learning, continued					
Accounting (Code		Actual	Budget	Proposed Budget
Function		Object Description	2013/2014	2014-2015	2015-2016
		Nadad Adadulus Adadul			
2270	550	Printing and Binding	17,038	16,000	16,000
2270	580	Travel	29,511	25,000	22,500
2270	610	General Supplies	4,486	5,000	5,000
2270	630	Food	4,613	5,000	0
2270	640	Books and Periodicals	354	1,000	500
2270	758	Technology Equip Original	1,211	1,500	0
2270	768	Technology Equip Replacement	4,296	1,500	0
2270	810	Dues and Fees	1,370	2,000	1,500
		Total - Instructional Staff Professional Development	182,833	160,000	168,470
		Operation and Maintenance of Plant Services			
2600	490	Other Purchased Property	38,646	58,710	56,013
2600	520	Insurance - General	500	500	400
2600	530	Communications	6,227	6,500	6,500
		Total - Operation and Maintenance of Plant Services	45,373	65,710	62,913
		Grand Total - Teaching and Learning	1,442,901	1,603,786	1,669,434
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Educational Technology

Budget Detail and Program Objectives:

- To provide instructional materials for AIU schools and for those schools and organizations with a service contract;
- To continually improve on-line access to relevant and current materials;
- To provide a system for users to access media-on-demand for use in the classroom;
- To facilitate the integration of video conferencing resources in the teaching and learning process;
- To increase knowledge of integrating media and technology across the curriculum.

Expenditures - Educational Technology

Accounting Code			Actual	Budget	Proposed Budget
Function	Object	Object Description	2013/2014	2014-2015	2015-2016
		Supervision of Educational Media			
2210	110	Official/Admin Salaries	218,121	12,992	13,382
2210	130	Professional-Other Salaries	11,780	307,165	316,380
2210	211	Medical Insurance	36,314	51,576	52,940
2210	213	Life Insurance	3,663	6,835	6,967
2210	220	Social Security Contributions	17,386	24,492	25,227
2210	230	Retirement Contributions	38,922	68,514	85,211
2210	250	Unemployment Compensation	186	264	279
2210	260	Workers' Compensation	1,380	2,561	2,638
2210	281	Retiree Health Insurance Expense	0	0	3,875
2210	290	Other Employee Benefits	4,503	7,500	5,000
2210	324	Prof Educ Service-Emp Training	0	0	1,850
2210	580	Travel	10,988	16,000	9,000
		Total - Supervision of Educational Media	343,243	497,899	522,749
		Technology Support Services			
2220	130	Professional-Other Salaries	87,140	0	0
2220	170	Operative Salaries	15,107	16,294	5,356
2220	173	Operative Overtime Salaries	0	0	0
2220	211	Medical Insurance	20,531	6,304	668
2220	213	Life Insurance	1,552	358	118
2220	220	Social Security Contributions	7,689	1,246	410
2220	230	Retirement Contributions	17,049	3,487	1,384
2220	250	Unemployment Compensation	114	26	5

Expenditures - Educational Technology, continued

Accounting		l lectinology, continued	Actual	Budget	Proposed Budget
Function	Object	Object Description	2013/2014	2014-2015	2015-2016
2220	260	Workers' Compensation	647	130	43
2220	281	Retiree Health Insurance Expense	0	0	125
2220	290	Other Employee Benefits	50	300	50
2220	340	Technical Services	0	1,200	11,234
2220	390	Other Purch Prof/Tech Svc	6,496	3,000	4,000
2220	391	Internal Operations	76,937	79,245	76,937
2220	430	Repairs & Maintenance Svc	15	0	0
2220	434	Repairs/Maint-Printers	0	0	1,000
2220	438	Repairs/Maint-Tech Equip	0	11,234	0
2220	530	Communications	0	0	0
2220	538	Transport/Telecommunicatiions	133	0	0
2220	550	Printing and Binding	1,271	600	1,200
2220	580	Travel	3,921	0	0
2220	610	General Supplies	1,891	2,500	1,000
2220	618	Admin Software/Licensing	204	3,100	2,100
2220	630	Food	4,724	5,000	1,300
2220	640	Books and Periodicals	56	380	380
2220	648	Education Software/Licensing	195,316	318,118	304,545
2220	768	Technology Equip Replacement	0	0	1,800
2220	810	Dues and Fees	38,051	36,354	1,148
		Total - Technology Support Services	478,894	488,876	414,803
		Operation and Maintenance of Plant Services			
2600	441	Rental of Land/Buildings	54,090	54,090	0
2600	490	Other Purchased Property	0	0	31,926
2600	520	Insurance - General	2,000	1,000	1,000
2600	530	Communications	34	2,047	2,047
2600	538	Transport/Telecommunications	2,143	0	68,406
		Total - Operation and Maintenance of Plant Services	58,267	57,137	103,379
		Grand Total - Educational Technology	880,404	1,043,912	1,040,931

State and Federal Liaison Services

Budget Detail and Program Objectives:

- To plan, organize, and direct activities relative to legislation that is advantageous to the educational program of the 42 school districts and the intermediate unit;
- To inform school superintendents, board members, IU personnel, and others about current and proposed legislation and regulatory matters affecting education so that they may take appropriate action with their legislators; and
- To inform Pennsylvania Department of Education staff and area State and Federal legislators of the impact of proposed legislation and regulations on school districts in Allegheny County.

Expenditures - State and Federal Liaison Services

Accounting	g Code		Actual	Budget	Proposed Budget
Function	Object	Object Description	2013/2014	2014-2015	2015-2016
		Operation and Maintenance of Plant Services			
2600		Insurance - General	125	100	100
2600		Communications	117	330	270
_000		Total - Operation and Maintenance of Plant Services	242	430	370
		State and Federal Agency Liaison Services			
2850	110	Official/Admin Salaries	9,100	0	9,514
2850	111	Regular Admin Salaries	40,525	50,979	42,996
2850	211	Medical Insurance	8,451	9,487	9,453
2850	213	Life Insurance	789	1,122	1,155
2850	220	Social Security Contributions	3,538	3,900	4,017
2850	230	Retirement Contributions	8,401	10,910	13,568
2850	250	Unemployment Compensation	48	47	50
2850	260	Workers' Compensation	298	408	420
2850	281	Retiree Health Insurance Expense	0	0	688
2850	290	Other Employee Benefits	150	250	250
2850	390	Other Purch Prof/Tech Svc	0	2,000	2,000
2850	391	Internal Operations	4,388	4,520	4,388
2850	550	Printing and Binding	0	500	500
2850	580	Travel	731	2,500	1,800

Expenditures - State and Federal Liaison Services, continued

Accounting Code		and Federal Liaison Services, continued	Actual	Budget	Proposed Budget	
Function	Object	Object Description	2013/2014	2014-2015	2015-2016	
2850	610	General Supplies	0	500	500	
2850		Dues and Fees	0	625	625	
2000		Total - State and Federal Liaison Services	76,419	87,748	91,924	
			,		*	
		Grand Total - State and Federal Liaison Services	76,661	88,178	92,294	

Allegheny Intermediate Unit Program of Services

2015/2016 District Shared-Cost for Instructional Media Services

When the state subsidy for intermediate units was reduced in 1997/98, it became necessary for districts to share in the costs for media services. At that time, AIU administrators and district superintendents collaborated to determine a way to equitably share the costs associated with these services. It was determined that usage, as well as a district's ability to pay, should be taken into consideration. The practice of sharing these costs is still in place today.

The shared-cost for each district is determined by using a formula that takes into consideration district usage, their inverse aid ratio, and average daily membership. The total shared-cost for Instructional Media Services for your district is as follows:

	Three Y	∕ear A	Average A	اnnual Usaq،	e @ \$1	per ever	y 5 downloads:	\$477
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Weighted Share: \$4,027

District Total Shared-Cost for Instructional Media Services \$4,504

Calculation of District Allocation by Withholding - Estimated 2015/2016

The Commonwealth has developed a system of financial support for the Program of Services Budget. A portion of this support is provided by the Intermediate Unit's member school districts in the form of a withholding allocation. The amount of each district's withholding allocation is based on a formula developed by the Pennsylvania Department of Education. Use of this formula assures that the comparative wealth and size of the member districts is taken into consideration. Districts having a larger population receiving Intermediate Unit services, and districts having a greater ability to pay for these services, provide a greater amount of support to the Intermediate Unit than those districts with a smaller population or lower wealth.

The schedule below indicates each member school district's 2014/2015 relative wealth (Market Value Aid Ratio) and each district's size (Weighted Average Daily Membership - WADM). These figures were used to estimate districts' 2015/2016 withholding.

District allocations may vary and are dependent upon the individual district's 2015/2016 Market Value Aid Ratio and Weighted Average Daily Membership as determined by the Pennsylvania Department of Education, sometime after July 1, 2015.

District	Market Value Aid Ratio	Inverse Aid Ratio (IAR)	WADM *	Weight Factor (WF) *	Cost Factor (CF) (Total Withholding /	Estimated 2015/16 Withholding *
	(MVAR) *	(1 - MVAR)		(IAR X WADM)	Total WF	(WF X CF)
Allegheny Valley	0.4019	0.5981	1,209.857	723.6154717	28.8664	\$20,888.19
Avonworth	0.4761	0.5239	1,817.414	952.1431946	28.8664	\$27,484.96
Baldwin-Whitehall	0.6569	0.3431	4,992.665	1,712.9833615	28.8664	\$49,447.70
Bethel Park	0.5403	0.4597	5,399.494	2,482.1473918	28.8664	\$71,650.71
Brentwood Borough	0.7591	0.2409	1,469.128	353.9129352	28.8664	\$10,216.20
Carlynton	0.6126	0.3874	1,734.242	671.8453508	28.8664	\$19,393.77
Chartiers Valley	0.4877	0.5123	4,121.032	2,111.2046936	28.8664	\$60,942.92
Clairton City	0.8865	0.1135	1,060.454	120.3615290	28.8664	\$3,474.41
Cornell	0.5686	0.4314	805.985	347.7019290	28.8664	\$10,036.91
Deer Lakes	0.5128	0.4872	2,324.683	1,132.5855576	28.8664	\$32,693.69
Duquesne City	0.9013	0.0987	895.801	88.4155587	28.8664	\$2,552.24
East Allegheny	0.7466	0.2534	2,203.806	558.4444404	28.8664	\$16,120.29
Elizabeth Forward	0.7241	0.2759	2,901.317	800.4733603	28.8664	\$23,106.80
Fox Chapel	0.3145	0.6855	5,142.462	3,525.1577010	28.8664	\$101,758.68
Gateway	0.4420	0.5580	4,551.938	2,539.9814040	28.8664	\$73,320.17
Hampton Township	0.5475	0.4525	3,660.075	1,656.1839375	28.8664	\$47,808.10
Highlands	0.7591	0.2409	3,061.843	737.5979787	28.8664	\$21,291.81

* Source: PDE 2055

	Market Value	Inverse Aid		Weight	Cost Factor (CF)	Estimated 2015/16
District	Aid Ratio	Ratio (IAR)	WADM *	Factor (WF) *	(Total Withholding /	Withholding *
	(MVAR) *	(1 - MVAR)		(IAR X WADM)	Total WF	(WF X CF)
Keystone Oaks	0.4568	0.5432	2,364.754	1,284.5343728	28.8664	\$37,079.91
McKeesport Area	0.8204	0.1796	4,645.924	834.4079504	28.8664	\$24,086.37
Montour	0.2299	0.7701	3,528.551	2,717.3371251	28.8664	\$78,439.79
Moon Area	0.4837	0.5163	4,518.801	2,333.0569563	28.8664	\$67,347.00
Mount Lebanon	0.5329	0.4671	6,056.901	2,829.1784571	28.8664	\$81,668.25
North Allegheny	0.4475	0.5525	9,548.404	5,275.4932100	28.8664	\$152,284.60
North Hills	0.4515	0.5485	5,079.185	2,785.9329725	28.8664	\$80,419.91
Northgate	0.6932	0.3068	1,458.505	447.4693340	28.8664	\$12,916.84
Penn Hills	0.7119	0.2881	5,549.716	1,598.8731796	28.8664	\$46,153.74
Pine-Richland	0.5491	0.4509	5,423.378	2,445.4011402	28.8664	\$70,589.97
Plum Borough	0.6987	0.3013	4,821.024	1,452.5745312	28.8664	\$41,930.63
Quaker Valley	0.1367	0.8633	2,228.023	1,923.4522559	28.8664	\$55,523.18
Riverview	0.5277	0.4723	1,243.907	587.4972761	28.8664	\$16,958.94
Shaler	0.6533	0.3467	5,659.499	1,962.1483033	28.8664	\$56,640.20
South Allegheny	0.8398	0.1602	1,938.871	310.6071342	28.8664	\$8,966.12
South Fayette Township	0.6428	0.3572	3,060.634	1,093.2584648	28.8664	\$31,558.46
South Park	0.7149	0.2851	2,403.401	685.2096251	28.8664	\$19,779.55
Steel Valley	0.6484	0.3516	2,260.408	794.7594528	28.8664	\$22,941.86
Sto-Rox	0.8254	0.1746	1,956.602	341.6227092	28.8664	\$9,861.42
Upper Saint Clair	0.5710	0.4290	4,822.944	2,069.0429760	28.8664	\$59,725.86
West Allegheny	0.4929	0.5071	3,793.997	1,923.9358787	28.8664	\$55,537.14
West Jefferson Hills	0.5851	0.4149	3,280.072	1,360.9018728	28.8664	\$39,284.36
West Mifflin Area	0.6516	0.3484	3,351.302	1,167.5936168	28.8664	\$33,704.25
Wilkinsburg Borough	0.7381	0.2619	1,592.459	417.0650121	28.8664	\$12,039.17
Woodland Hills	0.6688	0.3312	5,912.307	1,958.1560784	28.8664	\$56,524.95
Total			143,851.7650	61,114.2656808		1,764,150.00

* Source: PDE 2055



475 East Waterfront Drive • Homestead, PA 15120

AIU Board of Directors

<u>Officers</u>	School District	Term Expires
Shauna D'Alessandro, President	West Jefferson Hills	June 30, 2016
Joyce Snell, Vice President	Montour	June 30, 2017
Tom McGough, Secretary	Plum Borough	June 30, 2016
Marilyn Messina, Treasurer	Woodland Hills	June 30, 2016
<u>Members</u>	School District	Term Expires
	Highlands	
Roxanne Sakoian Eichler	East Allegheny	June 30, 2016
Leonard Fornella	South Fayette	June 30, 2015
Maureen Grosheider	North Allegheny	June 30, 2017
Wendy Huntoon	Chartiers Valley	June 30, 2016
Thomas Kelly	North Hills	June 30, 2017
Daniel McBride	South Park	June 30, 2015
Connie Ruhl	Bethel Park	June 30, 2015
Roger Tachoir	Clairton City	June 30, 2015

Solicitor

William C. Andrews, Andrews & Price